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8

9 **UNITED STATES BANKRUPTCY COURT**

10 **NORTHERN DISTRICT OF CALIFORNIA, SAN JOSE DIVISION**

11

12 In re Case No. 16-53499
13 CECCHI GORI PICTURES, Chapter 11
14 Debtor.

15

16 **DECLARATION OF ANDREW
DE CAMARA IN SUPPORT OF THE
BANKRUPTCY FILING AND EARLY
CASE ADMINISTRATION
APPLICATIONS**

17

18 Place: United States Bankruptcy Court
19 280 South First Street,
Room 3035
20 San Jose, CA 95113-3099

1 I, Andrew De Camara, declare:

2 1. On the day of this declaration, Cecchi Gori Pictures (“CGP” or the
3 “Debtor”), and its affiliate Cecchi Gori USA, Inc. (“CGUSA” and together with CGP, the
4 “CG Entities,” the “Companies” or the “Debtors”), each filed in this district a voluntary
5 petition for relief under chapter 11 of title 11 of the United States Code, commencing a
6 chapter 11 case (the “Bankruptcy Case”). I am authorized to submit this declaration in
7 support of the Debtor’s chapter 11 petition and the first day pleadings described here.

8 2. I am a Senior Managing Director with Sherwood Partners, Inc. I have 25
9 years of experience in strategic planning and financial planning including corporate
10 restructurings, mergers & acquisitions and financial forecasting. Prior to joining
11 Sherwood in 2001, I was Vice-President of a B2B exchange for an Internet start-up and
12 previously worked at a major Hollywood studio.

13 3. During my career, I have served in various roles, including in business
14 development and operational roles where I managed global sales teams, in a leading role
15 managing fundraising activities for various privately held companies, as a court-appointed
16 receiver, and as an officer of companies in a turnaround situation. I have also been
17 involved in various chapter 11 cases in different capacities, including as an officer or
18 advisor of debtors and as an advisor to secured creditors and unsecured creditor
19 committees. I hold an M.B.A. from the University of Southern California and a B.A. from
20 Georgetown University.

21 4. I serve as the Companies’ Chief Executive Officer and on their respective
22 board of directors. I was appointed to such position shortly before the bankruptcy filings.
23 In such capacity, I am responsible for the management of the Companies’ assets and
24 financial affairs. In connection with my appointment in such capacity, I have reviewed
25 documents relevant to the Companies and had conversations with parties familiar with
26 certain aspects of the Companies.

27 5. I have met face-to-face with Niels Juul and have spoken to Mr. Juul on
28 multiple occasions in connection with questions regarding the Companies. Mr. Juul

1 previously served as an officer of the Companies during critical times, and I believe his
2 willingness to work with me and his historical knowledge of the Companies will be critical
3 to the success of these cases. I have similarly met in person with the co-liquidators of
4 Nous S.r.l., a limited liability company organized under the laws of Italy (“Nous”) and the
5 ultimate parent of the Companies. The co-liquidators of Nous are intimately familiar with
6 the events leading up to the filing of these cases.

7 6. Except as otherwise noted, the matters described in this declaration are based
8 upon my personal knowledge, my review of relevant documents and my discussions with
9 Mr. Juul, representatives of Nous, and other parties with familiarity with the Companies,
10 and if called as a witness, I would testify to such matters.

11 7. I submit this declaration to provide relevant background information and
12 assist the Court and other parties in interest in understanding the circumstances related to
13 the commencement of this Bankruptcy Case and in support of the Debtor's voluntary
14 petition for relief filed today (the "Petition Date") and the relief in the form of motions and
15 applications (collectively, the "Motions") filed by the Debtor concurrently with this
16 declaration, which are as follows:

- 17 (a) *Ex Parte Application Pursuant to Bankruptcy Rule 1015(b) and Local Rule*
18 *1015-1 Requesting Joint Administration of Chapter 11 Cases* (the “Motion
19 for Joint Administration”); and
20 (b) *Ex Parte Application for Order Extending Time to File Schedules, Statement*
21 *of Financial Affairs, and Related Materials* (the “Motion to Extend Time”).

22 8. Unless otherwise stated, I give capitalized terms not defined in this
23 Declaration the meanings given to them in the Motions. This Declaration addresses the
24 Companies' background, their capital structure, the events leading to this bankruptcy
25 filing, and the next steps for the Companies, followed by a discussion regarding each of
26 the Motions listed above.

THE COMPANIES' BACKGROUND

28 9. The CG Entities are privately held companies that were formerly engaged in

1 the motion picture and entertainment businesses. CGP and CGUSA are California
2 corporations incorporated in 1994 and 1991, respectively. CGUSA was initially
3 incorporated under the name PentAmerica Communications, but changed its name to
4 CGUSA in April 2000.

5 10. Attached to this declaration as Exhibit A is an organizational chart depicting
6 the corporate structure of the Companies, which is as follows:

- 7 a. The CG Entities are the wholly-owned subsidiaries of Cecchi Gori
8 Group Europe B.V. (“BV”), a Dutch company.
- 9 b. BV is the wholly-owned subsidiary of Promint Holdings S.A.
10 (“Promint”), an entity organized in Luxembourg.
- 11 c. Promint is the wholly-owned subsidiary of Nous, a limited liability
12 company organized under the laws of Italy.

13 11. The above entities, in addition to other affiliated entities not listed above,
14 were established and controlled by Vittorio Cecchi Gori (“VCG”), a former Italian film
15 producer, businessman and politician, who was later convicted of financial crimes in an
16 Italian court. As discussed further below, as a result of VCG’s far-reaching fraud, the CG
17 Entities have not operated for some time and have been dormant following the indictment
18 and later the conviction of VCG. During their dormancy, the CG Entities had no
19 headquarters, physical assets, or operations. In my capacity as CEO, I have established
20 Sherwood’s offices in Mountain View, California as the headquarters of the CG Entities,
21 with operations to emanate from there and assets to be located there. I had no other viable
22 option but to base the CG Entities out of Sherwood’s office, given the poor state of affairs
23 of the CG Entities resulting from their long-running victimization at the hands of VCG, in
24 addition to the lack of a physical place of operations for the Debtors in recent years.

25 12. During the time that the CG Entities operated, they were involved in the
26 production, co-production, financing, and development of motion pictures including
27 several blockbusters such as *300*, *The Departed*, and *Seven*.

28 13. In the proceedings before the Italian court, the liquidation of the various

1 assets and companies of VCG was ordered to satisfy the claims of his creditors. As part of
2 that process, Nous was placed in a judicial liquidation proceeding (which I understand is
3 similar to a bankruptcy proceeding in the United States), subject to the oversight of two
4 court-appointed liquidators: Davide Franco and Sergio Torri. I have personally met with
5 Messrs. Franco and Torri, along with their outside counsel.

6 14. Following their appointment, and as part of their efforts to recover assets, the
7 co-liquidators commenced judicial proceedings in the United States to obtain control and
8 complete ownership of the CG Entities. They filed an action in the California Superior
9 Court for Los Angeles County, styled as *Nous S.r.l., Davide Franco, and Sergio Torri vs.*
10 *Cecchi Gori Pictures, Cecchi Gori USA, Inc. Vittorio Cecchi Gori*, Case No. BC 466028,
11 seeking declaratory relief, recognition of foreign country judgment, and appointment of
12 receiver. In September 2016, they obtained a judgment from the court finding that Nous is
13 the “ultimate and exclusive owner” of the Companies with the “right and power to directly
14 control the operations and assets of the [Companies].” That judgment is now final. A true
15 and correct copy of the judgment is attached to this declaration as Exhibit B, and is also
16 attached to the resolutions authorizing the bankruptcy filing.

17 **PUTTING THE COMPANIES' BANKRUPTCY FILING INTO CONTEXT**

18 15. The necessity to file chapter 11 stems from the crimes committed by VCG.
19 In order to understand the current state of affairs (including the Debtors’ dire situation),
20 what follows is a background discussed based on court filings (both foreign and domestic)
21 and conversations I have had with persons involved and their counsel. This discussion is
22 based on my information and belief, as opposed to my personal knowledge. I believe it is
23 important because it puts in context the necessity of this filing and how I came to be CEO
24 of the Debtors.

25 **The Crimes of VCG and the Mandate of Nous to Liquidate Assets**

26 16. Until recently, the Debtors had been owned or controlled by VGC since their
27 founding. Historically VGC was the President/Chairman of the Board of Directors and
28 sole shareholder of Cecchi Gori Group FIN.MA.VI SPA (“FINMAVI”), an Italian limited

1 liability company. At its peak, FINMAVI operated more than 40 companies in the
2 business of film production, distribution, exhibition, television multimedia, real estate, and
3 professional soccer.

4 17. In his former role as sole shareholder of FINMAVI and certain other entities,
5 VCG transferred funds from one entity to another entity within his control for his own
6 personal benefit and to the detriment of creditors. For example, in or about 2002, VGC
7 caused FINMAVI to transfer approximately \$8,655,620 to Nous, \$2,208,453.31 to CGP
8 and \$45,804,524.10 to CGUSA. These transfers ultimately became a loss of FINMAVI.

9 18. On November 7, 2005, FINMAVI filed a request for “composition with
10 creditors” bankruptcy petition, which is the equivalent of a chapter 11 bankruptcy, before
11 the Ordinary Court of Rome. In connection with the bankruptcy proceedings, VCG
12 represented on behalf of FINMAVI that there was no possibility for FINMAVI to recover
13 any assets from the CG Entities. VCG’s statements to the Ordinary Court of Rome turned
14 out to be untrue, as the CG Entities had substantial assets in the form of real estate and
15 future revenues from films such as the blockbuster *300* and *Seven* produced by the CG
16 Entities.

17 19. On October 23, 2006, the Ordinary Court of Rome, Bankruptcy Division,
18 rejected the proposed reorganization and FINMAVI was declared bankrupt. As of the date
19 of its bankruptcy, FINMAVI had more than \$927 million in debt.

20 20. During the bankruptcy proceedings of FINMAVI, the Public Prosecutor of
21 Rome began investigating VCG’s activities and in 2007 charged VCG with bankruptcy
22 fraud for fraudulent transfers and conveyances of FINMAVI’s assets. To prevent VCG
23 from continuing to transfer assets of entities he controlled, the Public Prosecutor of Rome
24 in January 2008 requested issuance of a “preventative attachment” of the shares of Nous.
25 On March 12, 2008, by order of the Ordinary Court of Rome, the assets of Nous were
26 ordered the subject of a preventative attachment.

27 21. On July 25, 2008, the Court of Rome appointed Davide Franco as the official
28 receiver of 100% of the shares of Nous. The court expressly ordered Franco to engage in

1 due diligence in order to fulfill “all activities of ordinary preservation and administration
2 of the assets seized, as well as adopt all necessary precautionary measures.”

3 22. Thereafter, on July 30, 2008, Franco sought and received authorization from
4 the Court to assume management control over Nous and requested that Sergio Torri be
5 appointed Nous's legal officer. On August 28, 2008, at an ordinary shareholder's meeting
6 of Nous, Franco was appointed the new sole director of Nous and Torri was appointed
7 Nous's legal officer, as authorized by the Court.

8 23. In or about February 2010, following a petition by Franco, the Court of
9 Rome - 5th Criminal Division authorized an extraordinary shareholder's meeting of Nous
10 to vote on the liquidation and winding up of Nous and the appointment of liquidators.

11 24. On March 1, 2010, an extraordinary shareholders' meeting of the company
12 was held where it was resolved to liquidate Nous and to appoint Franco and Torri as co-
13 liquidators for the company, as authorized by the Court.

14 25. Subsequently, Franco and Torri began an investigation of the assets of Nous'
15 subsidiaries, including the CG Entities.

THE COMPANIES' CAPITAL STRUCTURE

17 26. Because of the acts and the conduct of VCG and prior management as
18 described above, it is not clear at this point what the exact liabilities and assets of the CG
19 Entities are. The CG Entities, under their new management lead by me, will need to
20 review and analyze various documents and conduct an appropriate investigation to
21 determine the extent of such liabilities and assets. Currently, the CG Entities have no
22 employees or management personnel other than myself. As such, it is anticipated that such
23 investigation will require some time, approximately 46 to 60 days, to uncover the
24 information relevant to the assets and liabilities of the CG Entities.

25 27. For the purpose of this filing, I am informed and believe that the CG Entities
26 main assets consist of certain intellectual property and other rights that appear to be of
27 significant value, in addition to approximately \$148,000 in cash that was held in an escrow
28 with Commerce Escrow Company. While an investigation and appropriate valuation have

1 not been performed, it is anticipated that the value of the IP and other rights is likely to be
2 several million dollars. The \$148,000 of cash was held in escrow subject to an escrow
3 agreement between the CG Entities and Nous. Escrow has released the funds to the client
4 trust account of Debtors' proposed bankruptcy counsel. It is anticipated that a portion of
5 such funds will be used as a retainer for proposed Debtors' counsel and as a portion of the
6 compensation due to me for serving as the Debtors' CEO. The Debtors will be filing
7 appropriate motions seeking Court approval of the use of such funds for such purposes.

8 28. As for liabilities, a preliminary investigation shows that the potential claims
9 against the CG Entities consist of several claims, including those listed on the list of the 20
10 largest unsecured creditors. The 20 largest known unsecured claims total approximately
11 \$1.9 million. A recent lien search for each of the CG Entities shows a filing in favor of
12 Nofatego, LLC, an entity owned by Mr. Juul, purporting to encumber substantially all the
13 assets to secure compensation and other obligations that may have been due to Mr. Juul
14 relating to a 2009 consultant agreement. In addition, the search shows a lien filing against
15 the CG Entities by Clark & Trevithick PLC relating to a \$121,446.57 judgment. Finally,
16 with respect to CGUSA, the search shows a filing in favor of the Screen Actors Guild with
17 a purported security interest over certain motion picture projects. Based on my discussions
18 with Mr. Juul, I believe it is possible that there are only a handful of creditors of the
19 Debtors.

EVENTS LEADING TO THIS BANKRUPTCY FILING

20 29. Because of the acts of the prior management of the CG Entities and the
21 period of corporate dormancy (2 or 3 years) during which the CG Entities underwent a
22 power struggle, there was a management vacuum where the CG Entities did not have any
23 authorized person to act on their behalf and speak for them. This remained the case until
24 my recent appointment shortly before the bankruptcy filing. Because no one knew what
25 they would be stepping into if they joined the Companies as an officer or a director, the
26 CG Entities were not able to re-build their management without the benefit of having the
27 rules and the protection available in chapter 11 bankruptcy. As such, the CG Entities, as

1 authorized by Nous as their exclusive owner, determined to file for bankruptcy protection.

2 **THE NEED FOR A CEO**

3 30. The Debtors are in the position of not having had a known headquarters,
4 employees, bank accounts or physical assets for several years. The Debtors have been a
5 neglected company that has been pilfered by former insiders.

6 31. The Debtors are primarily a bundle of non-tangible assets in need of
7 management with relevant expertise to shepherd them through the process of monetizing
8 such assets. Given the nature of the assets involved (rights related to films), this required
9 someone with film studio and intellectual property expertise, and a relevant network in the
10 entertainment industry. In addition, because this had to take place in chapter 11, the
11 experience needed is one that involves familiarity with the bankruptcy process. This is
12 why I was brought in to this situation, and why I have offered to serve on the board of
13 directors for the Companies and as their CEO. Beginning with my involvement, the
14 Debtors will use Sherwood's headquarters for their offices, and I will act as officer and
15 director for the Debtors.

16 **NEXT STEPS FOR THE DEBTORS**

17 32. These bankruptcy cases were filed to recapture and monetize assets for the
18 benefit of creditors and other parties in interest. Some of those assets are in the form of
19 valuable agreements related to films, film libraries and associated rights. Other assets will
20 be in the form of litigation claims, including against entities that took advantage of the
21 power vacuum created by VCG's indictment and conviction. Notwithstanding the
22 misconduct of VCG individually, the brand name of "Cecchi Gori Pictures" itself has
23 value, and it is believed that through careful operation during the bankruptcy cases a
24 chapter 11 plan can be formulated, and the value of the Debtors can be rehabilitated
25 through plan confirmation and an exit from bankruptcy.

26 33. The Debtors' game plan will require the Debtors to navigate and operate
27 within the world of film studios and Hollywood, and it will require industry specific
28 expertise. While I am in part stepping into an unknown situation, based on my experience,

1 absent a chapter 11 bankruptcy filing, there would be no prospect for recovery for the
2 creditors of the Debtors. By virtue of the chapter 11 filing and my involvement, as well as
3 the involvement of Debtors' proposed counsel and others, I am optimistic that the Debtors
4 can once again be operated so that the assets stolen or misappropriated from the Debtors
5 can be recovered, monetized, and distributed in accordance with the Bankruptcy Code, and
6 a chapter 11 plan can be confirmed allowing the Debtors to emerge as a reorganized entity.

MOTION FOR JOINT ADMINISTRATION

8 34. As stated above, the Debtors are affiliate entities that were formerly engaged
9 in the same industry and concurrently filed chapter 11 bankruptcy petitions. Based on my
10 review of the information available to the Debtors at this time, the list of creditors and
11 other parties-in-interest in these cases are substantially the same. Many of the motions,
12 hearings, and orders that will be filed in the Debtors' chapter 11 cases will almost certainly
13 affect both Debtors. It is my view that the separate administration of the Debtors' cases
14 will result in substantial duplication of pleadings and prosecution of matters, which would
15 inevitably translate into significant cost, inefficiency and potential confusion.

16 35. In the Motion for Joint Administration, the Debtors request entry of an order
17 authorizing the joint administration of their chapter 11 cases for procedural purposes only
18 as further described in that motion.

19 36. Given the above, I believe that an order directing joint administration of the
20 chapter 11 cases will reduce fees and costs by avoiding duplicative filings and objections,
21 and will allow the U.S. Trustee and all parties-in-interest to monitor the chapter 11 cases
22 with greater ease and efficiency, which will inure to the benefit of all interested parties,
23 and will not harm the substantive rights of any party-in-interest.

MOTION TO EXTEND TIME

25 37. I am informed that applicable bankruptcy rules require chapter 11 debtors to
26 file the schedules of assets and liabilities, the statement of financial affairs, and related
27 documents (collectively, the “Schedules”) within fourteen days of the Petition Date. As
28 noted above, the Debtors have only recently re-established control over their corporate

1 affairs following extensive litigation that has been pending since 2011. Other than myself,
2 the Debtors have no employees or other management personnel. Under their new
3 management lead by me, the Debtors will need to review and analyze various documents
4 and books and records and conduct an appropriate investigation to determine the extent of
5 their assets and liabilities. As such, I anticipate that such investigation will require some
6 time. As a result, I do not believe that the Schedules could accurately be completed by the
7 fourteen-day deadline. It is my view that a forty-five day extension of the deadline will
8 allow me, with the assistance of Debtors' counsel, to conduct a detailed review and then
9 prepare and file accurate Schedules.

10 38. If the Court does not grant an extension of time, it is my view that I and
11 Debtors' counsel would need to devote significant amounts of time and energy during the
12 first fourteen days of the case to compiling Schedules that would be incomplete and
13 potentially inaccurate. I believe that this effort would distract me and Debtors' counsel
14 from addressing numerous legal and other challenges that are likely to arise during the
15 early stages of these cases. On the other hand, if the Court grants the extension, the
16 Debtors will have a better chance of filing the Schedules on time before the expiration of
17 the new deadline.

18 I declare under penalty of perjury under the laws of the United States of America
19 that the foregoing is true and correct. Executed on December 14, 2016, at Los Angeles,
20 California. 

Andrew De Camara

EXHIBIT A

CG Entities Organizational Chart

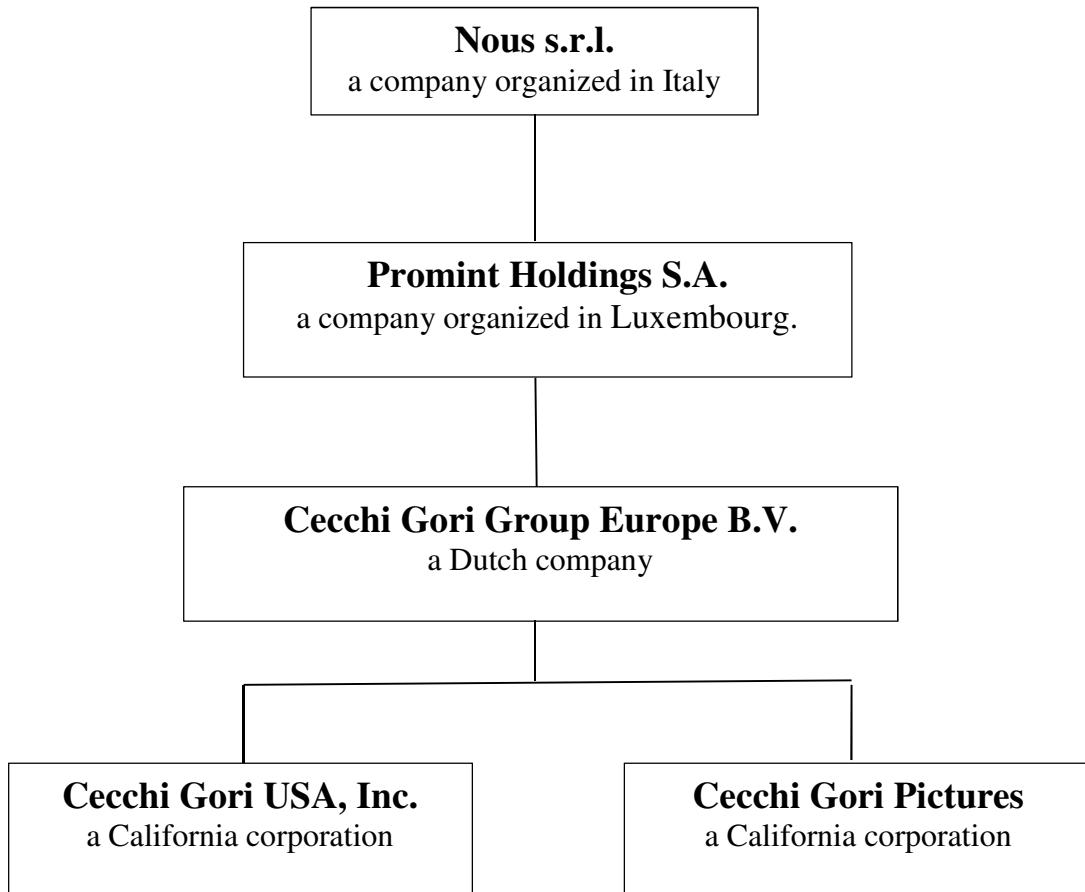


EXHIBIT B

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8 CONFORMED COPY
9 ORIGINAL FILED
10 Superior Court of California
11 County of Los Angeles

12 SEP 08 2016

13 Sherri R. Carter, Executive Officer/Clerk
14 By Susana C. Ontiveros, Deputy
15 Receiver

16 AUG 29 2016

17 SUPERIOR COURT OF THE STATE OF CALIFORNIA

18 FOR THE COUNTY OF LOS ANGELES

19 RECEIVED

20 AUG 30 2016

21 DEPT 42

22 Case No.: BC466028

23 [Assigned for all purposes to the
24 Honorable Holly E. Kendig]

25 [PROPOSED] JUDGMENT

26 Dept.: 42

27 Filing Date: July 25, 2011

28 NOUS S.r.l., an Italian Limited Liability
Corporation, DAVIDE FRANCO, as co-
liquidator of NOUS S.r.l., and SERGIO
TORRI, as co-liquidator of NOUS S.r.l.

Plaintiffs,

v.

CECCHI GORI PICTURES, a California
corporation; CECCHI GORI USA, INC., a
California corporation; VITTORIO CECCHI
GORI, an individual; and DOES 1 through 10,
inclusive,

Defendants.

1
[PROPOSED] JUDGMENT

2 On August 5, 2016, this Court issued an Order striking the answers filed by
3 Defendants Cecchi Gori Pictures (“CGP”), Cecchi Gori USA, Inc. (“CGUSA”, together the
4 “CG Entities”), and Vittorio Cecchi Gori (“Gori”) and entering all of the Defendants’
5 defaults.

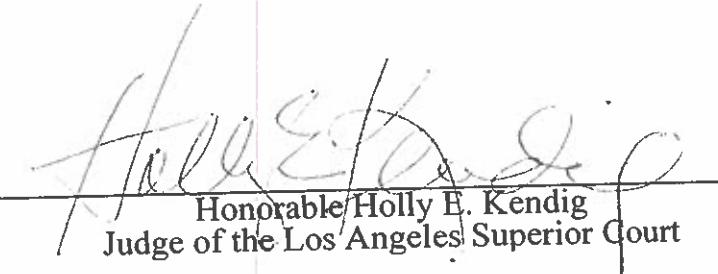
6 Plaintiffs Nous S.r.l. (“Nous”), Davide Franco, and Sergio Torri submitted an
7 Application for Entry of Default Judgment as to all Defendants. The Application came on
8 regularly for hearing on September 7, 2016. The Court, having considered the parties’
9 papers, arguments of counsel and all other matters presented to the Court, and good cause
10 appearing therefore,

11 **IT IS HEREBY ORDERED AND ADJUDGED THAT:**

12 Plaintiff Nous is the ultimate and exclusive owner of the CG Entities. It is further
13 ordered and adjudged that Plaintiff Nous has the right and power to directly control the
14 operations and assets of the CG Entities.

15
16 DATED:

17 SEP 08 2016

18 
Honorable Holly E. Kendig
Judge of the Los Angeles Superior Court